CUMBERLAND HEALTH CARE FOUNDATION Financial Statements Year Ended March 31, 2022

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Member of The AC Group of Independent Accounting Firms

11 Princess Street P.O. Box 217 Amherst, N.S. B4H 3Z2 Tel: 902-661-1027 Fax: 902-667-0884 contact@mcisaacdarragh.ca

INDEPENDENT AUDITOR'S REPORT

To the Members of Cumberland Health Care Foundation

Qualified Opinion

We have audited the financial statements of Cumberland Health Care Foundation (the Foundation), which comprise the statement of financial position as at March 31, 2022, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2022, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Foundation derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2022, current assets and net assets as at March 31, 2022. Our audit opinion on the financial statements for the year ended March 31, 2021 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

(continues)

Independent Auditor's Report to the Members of Cumberland Health Care Foundation (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events or
 conditions that may cast significant doubt on the Foundation's ability to continue as a going concern.
 If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's
 report to the related disclosures in the financial statements or, if such disclosures are inadequate, to
 modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our
 auditor's report. However, future events or conditions may cause the Foundation to cease to continue
 as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

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Amherst, Nova Scotia June 21, 2022

CHARTERED PROFESSIONAL ACCOUNTANTS



Statement of Financial Position

March 31, 2022

	Fu	rating Ind 122	E	ndowment Fund 2022	E	equipment Fund 2022	Total 2022	Total 2021
ASSETS								
CURRENT								
Cash	\$	23,762	\$	-	\$	-	\$ 23,762	\$ 216,003
HST receivable		11,239		-		-	11,239	6,876
Accrued interest receivable		10,802		-		-	10,802	10,801
Prepaid expenses		18,527		-		-	18,527	19,499
		64,330		-		-	64,330	253,179
EQUIPMENT (Note 3)		10,062		-		-	10,062	5,214
INVESTMENTS (Note 4)	2,2	11,860		1,398,523		151,106	3,761,489	3,584,126
DUE BETWEEN FUNDS	1	77,061		(203,497)		26,436	-	-
	\$ 2,4	63,313	\$	1,195,026	\$	177,542	\$ 3,835,881	\$ 3,842,519

Statement of Financial Position

March 31, 2022

	(Operating Fund 2022	E	Endowment Fund 2022	E	quipment Fund 2022	Total 2022	Total 2021
LIABILITIES AND NET ASSETS								
CURRENT Accounts payable and accrued liabilities Deferred contributions (<i>Note 5</i>)	\$	25,757 673,965	\$	-	\$	-	\$ 25,757 673,965	\$ 95,260 734,566
		699,722		-		-	699,722	829,826
NET ASSETS Unrestricted Restricted		1,763,591 -		- 1,195,026		- 177,542	1,763,591 1,372,568	1,651,612 1,361,081
		1,763,591		1,195,026		177,542	3,136,159	3,012,693
	\$	2,463,313	\$	1,195,026	\$	177,542	\$ 3,835,881	\$ 3,842,519

COMMITMENTS (Note 6) SUBSEQUENT EVENT (Note 11) OTHER SIGNIFICANT MATTER (Note 12)

ON BEHALF OF THE BOARD

Director

Director

Statement of Revenues and Expenditures

Year Ended March 31, 2022

	(Operating Fund 2022	Eı	ndowment Fund 2022	Equipment Fund 2022		Fund		Fund		Total 2022	Total 2021
REVENUES Donations and fundraising (<i>Note 7</i>) Investment income (<i>Note 8</i>)	\$	242,095 57,574	\$	3,945 -	\$	95,716 382	\$ 341,756 57,956	\$ 292,924 108,792				
Bequests		65,547 365,216		- 3,945		- 96,098	<u>65,547</u> 465,259	243,677 645,393				
		303,210		3,945		90,090	403,233	040,090				
EXPENSES												
Bursary program <i>(Notes 5, 6)</i>		45,600		-		-	45,600	41,000				
Communication and promotion		12,943		-		-	12,943	11,558				
Computer equipment, software, and training Equipment purchases		22,528		-		- 70,242	22,528 70,242	17,663 199,955				
		- 16,254		-		18,314	70,242 34,568	41,191				
Fundraising <i>(Note 9)</i> Garden maintenance		19,255		-		-	19,255	17,166				
Office (Note 3)		15,256		-		-	15,256	13,948				
Professional fees		15,013		-		-	15,013	14,646				
Special fund expenditures (Note 5)		104,817		-		-	104,817	53,531				
Wages and benefits (Note 9)		158,045		-		-	158,045	162,217				
		409,711				88,556	498,267	572,875				
EXCESS (DEFICIENCY) OF REVENUES OVER												
EXPENSES FROM OPERATIONS		(44,495)		3,945		7,542	(33,008)	72,518				
OTHER INCOME												
Government assistance (Note 12)		-		-		-	-	20,460				
Unrealized gain on investments		144,288		-		-	144,288	450,615				
ncrease in cash surrender value of Foundation-owned life insurance policy		12,186		-		-	12,186	28,909				
		156,474		-		-	156,474	499,984				
EXCESS OF REVENUES OVER EXPENSES	\$	111,979	\$	3,945	\$	7,542	\$ 123,466	\$ 572,502				

Statement of Changes in Net Assets

Year Ended March 31, 2022

	Operating Fund 2022	Endowment Fund 2022	Equipment Fund 2022	Total 2022	Total 2021
NET ASSETS - BEGINNING OF YEAR Excess of revenues over expenses	\$ 1,651,612 111,979	\$ 1,191,081 3,945	\$ 170,000 7,542	\$ 3,012,693 123,466	\$ 2,440,191 572,502
NET ASSETS - END OF YEAR	\$ 1,763,591	\$ 1,195,026	\$ 177,542	\$ 3,136,159	\$ 3,012,693

Statement of Cash Flows

Year Ended March 31, 2022

	Ор	erating Fund 2022	E	Endowment Fund 2022	E	Equipment Fund 2022		Total 2022	Total 2021
OPERATING ACTIVITIES									
Cash receipts from donors	\$	238,976	\$	-	\$	95,716	\$	334,692	\$ 526,004
Cash paid to suppliers and employees		(242,259)		-		(18,314)		(260,573)	(245,823)
Donations paid		(169,672)		-		(135,042)		(304,714)	(246,852)
Investment income received		119,470		-		382		119,852	125,454
Government assistance received		-		-		-		-	26,625
Cash flow from (used by) operating activities		(53,485)		-		(57,258)		(110,743)	185,408
INVESTING ACTIVITIES									
Purchase of equipment		(5,590)		-		-		(5,590)	(5,543)
Cash received from Endowment donations		-		3,945		-		3,945	695
Purchase of investments		(410,790)		(335,712)		(382)		(746,884)	(784,832)
Proceeds on disposal of investments		398,246		283,230		-		681,476	819,714
Decrease (increase) in investment cash		(17,052)		2,607		-		(14,445)	(42,609)
Cash flow used by investing activities		(35,186)		(45,930)		(382)		(81,498)	(12,575)
FINANCING ACTIVITY									
Transfers between funds		(103,570)		45,930		57,640		-	
Cash flow from (used by) financing activity		(103,570)		45,930		57,640		-	-
INCREASE (DECREASE) IN CASH FLOW		(192,241)		-		-		(192,241)	172,833
Cash - beginning of year		216,003		-		-		216,003	43,170
CASH - END OF YEAR	\$	23,762	\$	-	\$		\$	23,762	\$ 216,003

1. DESCRIPTION OF OPERATIONS

The objectives of the Foundation are to enhance the ability to provide a high standard of health care to all residents of Cumberland County by raising funds for new and improved services, programs, equipment and facilities. The Foundation is a registered charity and as such is exempt from income tax under Section 149 of the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for notfor-profit organizations and include the following significant accounting policies:

Revenue recognition and fund accounting

The Foundation follows the restricted fund method of accounting for contributions, thereby respecting restrictions specified by donors on the use of resources. The fund classifications are as follows:

The Operating Fund recognizes as income unrestricted donations and unrestricted investment income from designated funds, with the exception of the Equipment Fund. Restricted contributions and investment income for which a separate fund does not exist are recognized as revenue in the Operating Fund in the year in which the related expenses are incurred. Costs incurred in the administration of the Foundation are expensed in this fund.

The Endowment Fund recognizes as income bequests and donations made with restrictions on the principal by the donor. The fund is to be invested in accordance with the Foundation's investment policy. Income from the Endowment Fund is recognized in the Operating Fund and used at the discretion of the Board, unless otherwise restricted by the donor.

The Equipment Fund recognizes as income donations made for hospital equipment, investment income on these donations, and equipment fundraising activities. Donations for purchases of hospital equipment and equipment fundraising costs are expensed in this fund.

Investment income is recognized as revenue when earned.

Amounts received relating to fundraising events to be held after the fiscal year end are deferred and recognized on completion of the fundraising event.

Cash and cash equivalents

Cash includes cash in bank accounts held for operating purposes. Cash balances in investment accounts are considered investments.

Equipment

Equipment is stated at cost less accumulated amortization. Equipment is amortized over its estimated useful life on a declining balance basis at rates between 5% and 20%. The Foundation regularly reviews its equipment to eliminate obsolete items.

(continues)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments policy

The Foundation measures its financial assets and financial liabilities at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at fair value include cash, accounts receivable and investments.

Financial liabilities measured at fair value include accounts payable.

Donated goods and services

Donated goods are recorded at their fair market value at the time of donation, when the goods would otherwise have been purchased. During the year \$nil (2021 - \$nil) in donated goods were recorded.

Volunteers contribute a significant amount of their time each year. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

Pledges

Pledges are not recognized as income until the pledge payments are received.

Employee future benefits

On behalf of its employees the Foundation contributes to a multi-employer defined benefit plan, administered by the Nova Scotia Association of Health Organizations, that provides a pension on retirement based on the member's age at retirement and length of service. The most recent actuarial valuation was conducted as at July 1, 2020 and indicated a funded pension liability. The Foundation bears no direct financial responsibility for the liability of the plan.

3. EQUIPMENT

	Cost	 umulated ortization	N	2022 Net book value	Ν	2021 Net book value
Equipment	\$ 11,133	\$ 1,071	\$	10,062	\$	5,214

Amortization of \$742 (2020 - \$329) is included in office expense.

CUMBERLAND HEALTH CARE FOUNDATION Notes to Financial Statements Year Ended March 31, 2022

4. INVESTMENTS

	 Operating Fund	E	ndowment Fund	E	Equipment Fund	Total	
2022 Cash Equity Fixed Income High Interest	\$ 61,006 991,967 872,919	\$	72,408 661,322 664,793	\$	79 - -	\$ 133,493 1,653,289 1,537,712	4% 46% 42%
savings accounts Life insurance cash surrender value	 - 285,968		-		151,027 -	151,027 285,968	4%
	\$ 2,211,860	\$	1,398,523	\$	151,106	\$ 3,761,489	100%
2021 Cash Equity Fixed Income High Interest	\$ 43,955 910,710 888,149	\$	75,015 590,671 651,121	\$	79 - -	\$ 119,049 1,501,381 1,539,270	4% 45% 46%
savings accounts Life insurance cash surrender value	- 273,782		-		150,644 -	150,644 273,782	5% -
	\$ 2,116,596	\$	1,316,807	\$	150,723	\$ 3,584,126	100%

Fixed income investments have maturity dates between December 2022 and June 2029, and bear interest at rates ranging from 2.31% to 4.72%.

CUMBERLAND HEALTH CARE FOUNDATION Notes to Financial Statements Year Ended March 31, 2022

5. DEFERRED CONTRIBUTIONS

	 2021	С	ontributions received	ecognized s revenue	2022
Special funds					
Alternative Level Care	\$ 816	\$	-	\$ - \$	816
Cardiovascular Disease (CVD)	972		250	-	1,222
Covid-19 Assistance	4,985		-	-	4,985
Cumberland Cancer Assistance	142,608		3,446	(13,597)	132,457
Diagnostic Imaging Education	1,992		374	(375)	1,991
Hospital and Healthcare Volunteer				. ,	
program	3,879		-	-	3,879
Intensive Care Unit	7,583		600	-	8,183
Mental Health	119,808		12,145	(4,447)	127,506
Mental Health Working Together	768		-	(768)	-
Palliative Care	49,687		20,901	(9,894)	60,694
Physician Recruitment and					
Retention	9,691		11,288	(2,876)	18,103
Physiotherapy	914		45	-	959
Professionals Recruitment and					
Retention	11,949		10,182	(4,767)	17,364
Teddy Bear	135		120	-	255
Youth Health	 165,539		6,402	(63,147)	108,794
	 521,326		65,753	(99,871)	487,208
Bursary Program					
	2.044		4 740	(540)	F 474
Clara Bacon Bursary	3,941		1,740	(510)	5,171
Cumberland Healthcare Careers Bursary	209,299		17,377	(45,090)	181,586
Duroury	 200,200		,011	(10,000)	
	 213,240		19,117	(45,600)	186,757
	\$ 734,566	\$	84,870	\$ (145,471) \$	673,965

Deferred contributions consist of contributions received for specific purposes, for which the related expenses have not been incurred as of year end.

6. COMMITMENTS

- 1. The Foundation has committed to fund the purchase of equipment and equipment upgrades for the Cumberland Regional Health Care Centre at an estimated cost of \$159,900 in 2023.
- 2. The Foundation committed to funding a youth drop in centre up to \$100,000. Of this commitment, \$38,000 remains to be spent in 2023.
- 3. The Foundation has recruitment incentive agreements that become payable when specific conditions were met. As of March 31, 2022, \$7,500 remains from these agreements. These are included in the bursary program expenses.

CUMBERLAND HEALTH CARE FOUNDATION Notes to Financial Statements Year Ended March 31, 2022

7. DONATIONS AND FUNDRAISING REVENUE

		2022		2021
Operating Fund Special funds and bursary <i>(Note 5)</i> Donations and memorials Staff pay day lottery Other fundraising	\$ 	145,471 65,314 31,310 - 242,095	\$	94,531 47,108 28,510 2,380 172,529
Endowment Fund Donations and memorials	_	3,945		695
Equipment Fund Light the Way Donations and memorials		93,778 1,938		87,676 32,024
		95,716		119,700
Total fundraising revenue	\$	341,756	\$	292,924
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8. INVESTMENT INCOME

	 Operating Fund	Equipment Fund	2022	2021
Interest income Dividends and other income Loss on disposal of investments	\$ 66,401 49,745 (58,572)	\$ 382 - -	\$ 66,783 49,745 (58,572)	\$ 64,510 51,267 (6,985)
	\$ 57,574	\$ 382	\$ 57,956	\$ 108,792

9. FUNDRAISING EXPENSES

	2022			2021
Operating Fund Staff pay day lottery Special events	\$	16,000 254	\$	16,000 5,985
		16,254		21,985
Equipment Fund Light the Way		18,314		19,206
Total fundraising expenses	\$	34,568	\$	41,191

Approximately \$64,900 (2021 - \$81,100) of wages and benefits are related to fundraising activities but are not allocated to fundraising expenses.

10. FINANCIAL INSTRUMENTS

The Foundation is exposed to various risks through its financial instruments and has an investment policy in place to manage these risks. As of March 31, 2022 the investment portfolios were not in compliance with the policy. Plans are in place to have the portfolios re-balanced subsequent to year end. The following analysis provides information about the Foundation's risk exposure and concentration as of March 31, 2022.

(a) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Foundation is exposed to all three risks.

(b) Currency risk

Currency risk is the risk to the Foundation's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Foundation is exposed to foreign currency exchange risk on cash and investments held in U.S. dollars. The Foundation does not use derivative instruments to reduce its exposure to foreign currency risk. Total holdings in US dollars at March 31, 2022 was \$50,923 (2021 - \$56,197).

(c) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Foundation manages exposure through its normal operating and investing activities. The Foundation is exposed to interest rate risk primarily through its investment in fixed income investments and high interest savings accounts.

(d) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation is exposed to other price risk through its investment in quoted shares.

11. SUBSEQUENT EVENT

As of April 1, 2022 the Foundation will combine with the Cumberland Health Care Auxiliary (the Auxiliary), a registered charity that shares the same objectives and purpose as the Foundation. Due to a dwindling volunteer base and the ongoing pandemic, the Auxiliary was severely restricted in their ability to fund raise and maintain operations. The combination will allow for the continued operation of a cafe and gift shop located in the hospital and the awarding of an annual bursary.

As of December 31, 2020, the most recently compiled balance sheet, the Auxiliary had net assets of approximately \$130,000.

12. OTHER SIGNIFICANT MATTER

The outbreak of a novel strain of coronavirus continues to have a significant impact on the global economy as of the date of these financial statements. The duration and impact of the pandemic are unknown at this time, as are the efficacy of government and central bank interventions. It is not possible to reliably estimate the length and severity of the measures nor their impact on the future financial results and condition of the company. To date, no adjustments have been made to the carrying value of assets or liabilities as a result of the pandemic. Management is of the opinion no future adjustments will be necessary.

The Foundation has taken steps to mitigate the financial impact of the pandemic by applying for Government assistance in 2021 of \$20,460, representing the Foundation's entitlement to the Canada Emergency Wage Subsidy, of which \$20,460 was received in that year.